# **Course descriptions**TABLE OF CONTENTS

1. 161P/10 Analysis of credit risks of financial portfolios	2
2. 160P/10 Analysis of market risks financial portfolios	
3. 055P/09 Calculations and Budgets	4
4. 009P/09 Communication Techniques in Marketing	5
5. 035P/09 Compensation and Motivation of Employees	
6. 056_M_P/14 Data modeling in management	8
7. 060P/09 Decision Support Systems and Expert Systems in Management	9
8. Diz.skúška/11 Dissertation Examination (state exam)	10
9. Diz10/16 Dissertation Examination (state exam)	11
10. 018P/09 Economics I	12
11. 019P/09 Economics II	13
12. 046P/10 Enterprise Information Systems.	
13. 069P/18 Entrepreneurship and Management of Small and Medium-Sized Enterprises	15
14. 034P/09 Financial Accouting	
15. 029P/09 Financial Investment.	
16. 027P/09 Financial analysis and control	19
17. 017P/09 Human Resources Management	20
18. 045P/10 Innovation Management	22
19. 084P/09 International Financial Management	24
20. 023P/09 International Human Resource Management	25
21. 056_P_M/14 Knowledge Management	26
22. 006P/09 Logistics	27
23. 068P/10 Management	28
24. 024P/09 Management Information Systems	30
25. 014P/09 Managerial Ethics	31
26. 056P/09 Market Research	33
27. 014P/09 Marketing	35
28. 015P/09 Marketing Management	37
29. 019P/09 Non-profit Marketing	39
30. 016P/16 Operations Management	41
31. 022P/09 Process Management.	
32. 016P/09 Production Management and Operations Management	44
33. MP_P/10 Project Management	46
34. 015P/09 Project Management	48
35. 002P/18 Publications, participation in conferences, teaching, projects solving etc	49
36. 265P/16 Research Methodology and Paper Writing	50
37. 265P/17 Research Methodology and Paper Writing	52
38. 007P/09 Small and Medium Size Companies	54
39. 057P/09 Strategic Information Systems	
40. 033P/09 Strategic Management.	
41. 012P/09 Tax systems	59
42. 064P/10 Trends in Individual Management Areas	
43. O3/11 dissertation Thesis Defence (state exam)	62

University: Comenius University in Bratislava Faculty: Faculty of Management **Course ID: Course title:** FM.KEF/161P/10 Analysis of credit risks of financial portfolios **Educational activities: Type of activities: Number of hours:** per week: per level/semester: Form of the course: on-site learning **Number of credits: 8 Recommended semester: Educational level: III. Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 4 Α ABS В  $\mathbf{C}$ D E FX 100,0 0,0 0,0 0,0 0,0 0,0 0,0 Lecturers: doc. RNDr. Mária Bohdalová, PhD. Last change: 26.09.2019 Approved by:

University: Comenius University in Bratislava Faculty: Faculty of Management **Course ID: Course title:** FM.KEF/160P/10 Analysis of market risks financial portfolios **Educational activities: Type of activities: Number of hours:** per week: per level/semester: Form of the course: on-site learning **Number of credits: 8** Recommended semester: 3., 4.. **Educational level:** III. **Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 6 Α ABS В  $\mathbf{C}$ D E FX 100,0 0,0 0,0 0,0 0,0 0,0 0,0 Lecturers: doc. RNDr. Mária Bohdalová, PhD. Last change: 26.09.2019

University: Comenius University in Bratislava Faculty: Faculty of Management **Course ID: Course title:** FM.KEF/055P/09 Calculations and Budgets **Educational activities: Type of activities: Number of hours:** per week: per level/semester: Form of the course: on-site learning **Number of credits: 8** Recommended semester: 3., 4.. **Educational level: III. Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 2 Α ABS В C D E FX 100,0 0,0 0,0 0,0 0,0 0,0 0,0 **Lecturers:** Last change: 02.06.2015 Approved by:

**University:** Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title:

FM.KMk/009P/09 Communication Techniques in Marketing

**Educational activities:** 

Type of activities: Number of hours:

per week: per level/semester: Form of the course: on-site learning

**Number of credits: 8** 

**Recommended semester:** 

**Educational level:** III.

**Prerequisites:** 

**Course requirements:** 

Paper 15-20 pages long. Students choose the topic.

#### **Learning outcomes:**

Deep knowledge on marketing communication.

#### Class syllabus:

- 1 Social Communication. Communication skills as a professional manager in marketing.
- 2 Communication technology manager in a business meeting and vyjednávaní. Podstata trade talks. Techniques of persuasion.
- 3 Communication techniques in lobbying. World, Europe and us.
- 4 .Interkultúrne differences in communication techniques in marketingu.Obchod and marketing in a global world.
- 5 Summary of communication with verejnost'ou. Uplatnenie PR communication principles in internal and external communication.
- 6 Application of communication skills in marketing manager. Blogs, press conferences, events, word of mouth marketing.
- 7 Sales skills managers. Communication with the customer. Nature of neuromarketing.
- 8 guerrilla marketing techniques. Communication guerrilla marketers.

#### **Recommended literature:**

Kotler, P., & Keller, K. L. (2012). Marketing management. New Jersey, US: Pearson Education. Keller, K. L., & Kotler, P. (2016). Marketing management. Pearson.

#### Languages necessary to complete the course:

Slovak

#### **Notes:**

#### Past grade distribution

Total number of evaluated students: 7

A	ABS	В	C	D	Е	FX
71,43	0,0	28,57	0,0	0,0	0,0	0,0

Lecturers: doc. PhDr. Magdaléna Samuhelová, CSc.	
<b>Last change:</b> 15.02.2018	
Approved by:	

University: Comenius University in Bratislava Faculty: Faculty of Management **Course ID: Course title:** FM.KMn/035P/09 Compensation and Motivation of Employees **Educational activities:** Type of activities: lecture **Number of hours:** per week: per level/semester: 32s Form of the course: on-site learning **Number of credits: 8** Recommended semester: 3., 4.. **Educational level:** III. **Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 8 Α ABS В  $\mathbf{C}$ D E FX 100,0 0,0 0,0 0,0 0,0 0,0 0,0 Lecturers: prof. Ing. Ľubica Bajzíková, PhD. Last change: 02.06.2015

University: Comenius University in Bratislava Faculty: Faculty of Management **Course ID: Course title:** FM.KIS/056 M P/14 Data modeling in management **Educational activities: Type of activities: Number of hours:** per week: per level/semester: Form of the course: on-site learning **Number of credits: 8 Recommended semester: Educational level: III. Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 4 Α ABS В  $\mathbf{C}$ D E FX 100,0 0,0 0,0 0,0 0,0 0,0 0,0 Lecturers: doc. RNDr. Mária Bohdalová, PhD. Last change: 13.03.2018 Approved by:

University: Comenius University in Bratislava Faculty: Faculty of Management **Course ID: Course title:** FM.KIS/060P/09 Decision Support Systems and Expert Systems in Management **Educational activities:** Type of activities: course **Number of hours:** per week: 32 per level/semester: 448 Form of the course: on-site learning **Number of credits: 8** Recommended semester: 3., 4.. **Educational level: III. Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 1 Α ABS В C D E FX 100,0 0,0 0,0 0,0 0,0 0,0 0,0 **Lecturers:** Last change: Approved by:

# STATE EXAM DESCRIPTION

University: Comenius University in Bratislava					
Faculty: Faculty of Manage	ement				
Course ID: Course title: FM/Diz.skúška/11 Dissertation Examination					
Number of credits: 20					
Educational level: III.					
State exam syllabus:					
Last change:					
Approved by:					

# STATE EXAM DESCRIPTION

University: Comenius University in Bratislava					
Faculty: Faculty of Manageme	ent				
Course ID: Course title: FM/Diz10/16 Dissertation Examination					
Number of credits: 10					
Educational level: III.					
State exam syllabus:					
Last change:					
Approved by:					

University: Comenius University in Bratislava Faculty: Faculty of Management **Course ID: Course title:** FM.KEF/018P/09 Economics I **Educational activities:** Type of activities: lecture **Number of hours:** per week: per level/semester: 32s Form of the course: on-site learning **Number of credits: 8 Recommended semester:** 1. **Educational level: III. Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 142 Α ABS В C D E FX 26,06 0,0 30,99 27,46 9,86 4,93 0,7 Lecturers: doc. Ing. Zuzana Stoličná, PhD., Mgr. Michal Páleník, PhD., doc. PhDr. Paulína Stachová, PhD.

Strana: 12

Last change: 30.01.2021

University: Comenius University in Bratislava Faculty: Faculty of Management **Course ID: Course title:** FM.KEF/019P/09 **Economics II Educational activities:** Type of activities: lecture **Number of hours:** per week: per level/semester: 32s Form of the course: on-site learning **Number of credits: 8 Recommended semester: 2. Educational level: III. Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 138 Α ABS В C D E FX 35,51 0,0 23,19 21,74 11,59 7,25 0,72 Lecturers: doc. Ing. Zuzana Stoličná, PhD., Mgr. Michal Páleník, PhD. Last change: 05.04.2020

Strana: 13

University: Comenius University in Bratislava							
Faculty: Fac	ulty of Manage	ement					
Course ID: Course title: FM.KIS/046P/10 Enterprise Information Systems							
Form of the	hours: per level/sen course: on-si						
Number of c							
	ed semester: 3	3., 4					
Educational	level: III.						
Prerequisites	<b>S:</b>		,				
Course requ	irements:		,				
Learning ou	tcomes:						
Class syllabı	ıs:						
Recommend	ed literature:						
Languages n	ecessary to co	mplete the co	urse:				
Notes:			,				
Past grade d Total number	istribution r of evaluated s	students: 6					
A	ABS	В	С	D	Е	FX	
83,33	83,33 0,0 16,67 0,0 0,0 0,0 0,0						
Lecturers: prof. RNDr. Michal Greguš, PhD.							
Last change:	;		,				
Approved by	/ <b>:</b>		,				

University: Comenius University in Bratislava Faculty: Faculty of Management Course title: Course ID: FM.KSP/069P/18 Entrepreneurship and Management of Small and Medium-Sized **Enterprises Educational activities:** Type of activities: seminar **Number of hours:** per week: per level/semester: 32s Form of the course: on-site learning **Number of credits: 8 Recommended semester: Educational level: III. Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 0 C ABS В D E FX Α 0,0 0.0 0,0 0,0 0,0 0,0 0,0 Lecturers: prof. Ing. Anna Pilková, PhD., MBA Last change: Approved by:

University: Comenius University in Bratislava

Faculty: Faculty of Management

Course ID:
FM.KEF/034P/09

Course title:
Financial Accouting

**Educational activities:** 

Type of activities: Number of hours:

per week: per level/semester: Form of the course: on-site learning

**Number of credits: 8** 

**Recommended semester:** 3., 4..

**Educational level: III.** 

**Prerequisites:** 

**Course requirements:** 

Scale of assessment (preliminary/final): 50/50

#### **Learning outcomes:**

#### Class syllabus:

- 1. Financial accounting objectives, functions, conceptual framework of US.GAAP, cash and accrual basis of accounting
- 2. Financial statements- Balance sheet, Income Statement, Cash Flow, The statement of shareholders' equity basic characteristics
- 3. Earnings management, Earnings of the higher and lower quality, Realization and matching principle, accrual basis of accounting
- 4. Current assets Cash and Cash equivalents, receivables
- 5. Inventories
- 6. Long term assets
- 7. Short-term and long-term investments
- 8. Current Liabilities
- 9. Long-term Liabilities and Reserves
- 10. Lease operational and financial
- 11. Shareholders' Equity
- 12. Multistep-income statement and its distribution, EPS, P/E
- 13 Dividends cash and stock dividends

#### **Recommended literature:**

- 1. Stickney, Weil: Financial Accounting and Analysis theory, analysis and interpretations, 14th edition, 2013
- 2. Revsine: Financial Statement and Analysis, Prentice Hall, 4th edition, 2009
- 3. Saxunová, D.: Financial Accounting : Financial statements theory and problems, Wolters Kluwer, 2014

#### Languages necessary to complete the course:

Notes:

Past grade distribution Total number of evaluated students: 7						
A	ABS	В	С	D	Е	FX
100,0	0,0	0,0	0,0	0,0	0,0	0,0
Lecturers: prof. RNDr. Darina Saxunová, PhD.						
<b>Last change:</b> 22.09.2019						
Approved by:						

University: Comenius University in Bratislava							
Faculty: Fac	ulty of Manage	ement					
Course ID: FM.KEF/029	P/09	Course tit Financial I					
Form of the	vities: hours: per level/sen course: on-si						
Number of c							
	ed semester: 3	5., 4					
Educational	level: III.						
Prerequisites	S:						
Course requ	irements:						
Learning out	tcomes:						
Class syllabu	is:						
Recommend	ed literature:						
Languages n	ecessary to co	mplete the cou	irse:				
Notes:							
Past grade d Total number	istribution of evaluated s	students: 14					
A	ABS	В	С	D	Е	FX	
85,71	85,71 0,0 14,29 0,0 0,0 0,0 0,0						
Lecturers: pr	rof. RNDr. Ing.	. Ľudomír Šlaho	or, CSc.				
Last change:	,						
Approved by	<i>y</i> •••						

University: Comenius University in Bratislava Faculty: Faculty of Management **Course ID: Course title:** FM.KEF/027P/09 Financial analysis and control **Educational activities: Type of activities: Number of hours:** per week: per level/semester: Form of the course: on-site learning **Number of credits: 8** Recommended semester: 3., 4.. **Educational level:** III. **Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 6 Α ABS В C D E FX 83,33 0,0 0,0 16,67 0,0 0,0 0,0 **Lecturers:** Last change: 02.06.2015 Approved by:

University: Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title:

FM.KMn/017P/09 Human Resources Management

**Educational activities:** 

Type of activities: lecture

**Number of hours:** 

per week: per level/semester: 32s Form of the course: on-site learning

Number of credits: 8

Recommended semester: 3., 4..

**Educational level: III.** 

#### **Prerequisites:**

#### **Course requirements:**

Case study (35%), in-class activities (15%), test (50%).

Scale of assessment (preliminary/final): 50/50

#### Learning outcomes:

Students will be able to understand relations between HRM functions with other managerial activities in the company. Identify new HR trends in business environment.

#### Class syllabus:

Strategic Approach to HRM

HR Planning and Job Analysis

Recruitment and Selection

Performance Appraisal Training - Development

Compensation Systems and Motivation

**Employee Relations** 

International Aspects of HRM

#### **Recommended literature:**

Bajzíková, L. – Luptáková, S. – Rudy, J. – Vargic, B. – Weidlich, R.: Manažment ľudských zdrojov. Bratislava UK, 2010. Journal of Human Resource management FM UK, 1998-2014. Koubek, J.: Řizení lidských zdroju, Management Press. Praha, 2002. Milkovich – Boudreau: Human Resource Management. McGraw, 2002. Personal Management special topics, undergraduate spring 1996 course reading materials.

#### Languages necessary to complete the course:

**English** 

#### **Notes:**

#### Past grade distribution

Total number of evaluated students: 7

A	ABS	В	С	D	Е	FX
85,71	0,0	14,29	0,0	0,0	0,0	0,0

Lecturers: prof. Ing. Ľubica Bajzíková, PhD.	
<b>Last change:</b> 02.06.2015	
Approved by:	

**University:** Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title:

FM.KSP/045P/10 Innovation Management

**Educational activities:** 

Type of activities: seminar

**Number of hours:** 

per week: per level/semester: 32s Form of the course: on-site learning

**Number of credits: 8** 

**Recommended semester:** 3., 4..

**Educational level: III.** 

#### **Prerequisites:**

#### **Course requirements:**

Semestral project. The overall evaluation is in accordance with the faculty evaluation system: A = 91-100%; B = 81-90%; C = 73-80%; D = 66-72%; E = 65-60%; F = 0-59% points.

#### **Learning outcomes:**

Students acquire knowledge on the management of innovation and the creation of mechanism to promote innovation in the enterprise. They recognize the importance of innovation and its potential for increasing the competitiveness of enterprises. The course focuses on product and process innovation at a strategic and operational level of management. Through the work with the current scientific literature students obtain knowledge about successful practices and methods applied to research in the field of innovation management.

#### Class syllabus:

- 1. Definition, significance and types of innovation
- 2. National innovation systems and support for innovation
- 3. Innovation strategies in the enterprise
- 4. The strategy of open innovation
- 5. Models of innovation processes
- 6. Organization of innovation projects
- 7. Methods to support the innovation process
- 8. Specific aspects of innovation of goods and services
- 9. Innovation in small and medium enterprises
- 10. Protection of intellectual property

#### **Recommended literature:**

- [1] TIDD, J., BESSANT, J., PAVITT, K. Řízení inovací: zavádění technologických tržních a organizačních změn. Brno: Computer Press, 2007. ISBN 978-80-251-1466-7.
- [2] BESSANT, J., TIDD, J. Managing innovation: integrating technological, market and organizational change. 5th ed. Chichester: John Wiley, 2013. ISBN 978-11-183-6063-7.
- [3] BOROVSKÝ, J., GÁL, P. Inovácie a transfer technológií. Bratislava: Eurounion, 2005. ISBN 80-88984-86-6.
- [4] KOŠTURIAK, J., CHAĽ, J. Inovace: vaše konkurenční výhoda! Brno: Computer Press, 2008. ISBN 978-8-02511-929-7.

- [5] PITRA, Z. Management inovačních aktivit. Praha: Professional, 2006. ISBN 808694610X.
- [6] HIPPEL, E. v. Democratizing innovation. Cambridge: MIT Press, 2005. ISBN
- 0-262-00274-4. Available from: http://web.mit.edu/evhippel/www/books/DI/DemocInn.pdf.
- [7] CHESBROUGH, H. W. Open services innovation: rethinking your business to grow and compete in a new era. 2nd ed. [online]. Hoboken: Jossey-Bass, 2010. ISBN 978-0-470-90574-6. Available in the ebrary: http://site.ebrary.com/lib/uniba/docDetail.action?docID=10441387.
- [8] CHESBROUGH, H., VANHAVERBEKE, W., WEST, J. Open innovation: researching a new paradigm. [online]. Oxford: Oxford University Press, 2006. ISBN 978-0-19153-743-1. Available in the ebrary: http://site.ebrary.com/lib/uniba/docDetail.action?docID=10194775.
- [9] STERN, T., JABERG, H. Erfolgreiches Innovationsmanagement: Erfolgsfaktoren, Grundmuster, Fallbeispiele. 4. Aufl. Wiesbaden: Gabler, 2010. ISBN 978-3-8349-2245-8.
- [10] HUĽVEJ, J. Integrovaný vývoj produktov. In: Rozvoj manažmentu v teórii a praxi = Management Development in Theory and Practice. Žilina: Fakulta riadenia a informatiky Žilinskej univerzity, 2010. ISBN 978-80-554-0294-9. pp. 104-108.
- [11] HUĽVEJ, J. Integrovaný manažment vývoja informačno-technických služieb. In: Moderné prístupy k manažmentu podniku. Bratislava: STU, 2009. ISBN 978-80-227-3169-0. pp. 196-201.

# Languages necessary to complete the course:

Slovak, English

#### **Notes:**

#### Past grade distribution

Total number of evaluated students: 1

A	ABS	В	С	D	Е	FX
100,0	0,0	0,0	0,0	0,0	0,0	0,0

Lecturers: doc. Ing. Milan Fekete, PhD., Ing. Jaroslav Hul'vej, PhD.

Last change: 12.02.2016

University: (	Comenius Univ	ersity in Bratis	slava				
Faculty: Fac	ulty of Manage	ement					
Course ID: FM.KEF/084	P/09	Course title: International Financial Management					
Form of the	ivities: hours: per level/sen e course: on-si						
Number of c							
Recommend	ed semester: 3	3., 4					
Educational	level: III.						
Prerequisite	s:						
Course requ	irements:						
Learning ou	tcomes:						
Class syllabi	ıs:						
Recommend	ed literature:						
Languages n	necessary to co	mplete the co	urse:				
Notes:							
Past grade d Total numbe	istribution r of evaluated s	students: 11					
A	ABS	В	С	D	Е	FX	
100,0	100,0 0,0 0,0 0,0 0,0 0,0						
Lecturers:	•			•			
Last change	•		,				
Approved by	y:						

University: Comenius University in Bratislava Faculty: Faculty of Management Course title: **Course ID:** FM.KMn/023P/09 International Human Resource Management **Educational activities:** Type of activities: lecture **Number of hours:** per week: per level/semester: 32s Form of the course: on-site learning **Number of credits: 8** Recommended semester: 3., 4.. **Educational level:** III. **Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 5 Α ABS В  $\mathbf{C}$ D E FX 100,0 0,0 0,0 0,0 0,0 0,0 0,0 Lecturers: prof. Ing. Ľubica Bajzíková, PhD. Last change: 02.06.2015

Strana: 25

University: Comenius University in Bratislava Faculty: Faculty of Management **Course ID: Course title:** FM.KIS/056\_P\_M/14 Knowledge Management **Educational activities: Type of activities: Number of hours:** per week: per level/semester: Form of the course: on-site learning **Number of credits: 8 Recommended semester: Educational level: III. Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 5 Α ABS В  $\mathbf{C}$ D E FX 100,0 0,0 0,0 0,0 0,0 0,0 0,0 Lecturers: prof. RNDr. Michal Greguš, PhD. Last change: 15.10.2017 Approved by:

University: Comenius University in Bratislava								
Faculty: Facu	ılty of Manage	ment						
Course ID:	,							
FM.KSP/006P/09 Logistics								
	vities: seminar							
Number of l	nours: per level/sem	ostor: 22s						
-	course: on-sit							
Number of ci	,							
		1						
	ed semester: 3	., 4						
Educational	level: III.							
Prerequisites	•							
Course requi	rements:							
Learning out	comes:							
Class syllabu	s:							
Recommende	ed literature:							
Languages no	ecessary to co	mplete the co	urse:					
Notes:								
Past grade di Total number	stribution of evaluated s	tudents: 1						
A ABS B C D E FX								
100,0 0,0 0,0 0,0 0,0 0,0								
Lecturers: do	oc. Ing. Milan l	Fekete, PhD., I	ng. Jaroslav I	Huľvej, PhD.				
Last change:								
Approved by	:							

**University:** Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title: FM.KMn/068P/10 Management

**Educational activities:** 

Type of activities: lecture

**Number of hours:** 

per week: per level/semester: 32s Form of the course: on-site learning

**Number of credits: 8** 

**Recommended semester: 3.** 

**Educational level: III.** 

#### **Prerequisites:**

#### **Course requirements:**

Written semestral work on the topic related to the dissertation thesis topic and its main objective Scale of assessment (preliminary/final): 0/100

#### Learning outcomes:

Students are acquinted with the history and present trends of management development. Based on this students have got competency and skills necessarz for research and generalization of these knowledge for further development of the scientific discipline.

#### Class syllabus:

- Evolution of Management Theory and Practice
- Management as a Process, Science, and Profession
- Organizational Behavior and Management
- Management in Global Business Environment High-performance Organization
- Specific Features of Japanese Traditional Approach to Management.
- Organizational Design for Strategic Competency
- New Model of Organization
- Power, Leadership, and Organizational Politics
- Strategic Management as a Process

#### Recommended literature:

Schermerhorn, J.R – Hunt, J.G. – Osborn, R.N.: Organizational Behavior, John Wiley & Sons, Inc. N.Y., 2008.

Robbins, S. P. – Judge, T.A.: Organizational Behavior, Pearson, 2011.

Rudy, J. – Rudyová, J.: Human Resource Management in Japan, Verlag Harald Kupfer, 2008 Rudy, J.: Management and Chaos Theory, Faber, 1997.

Rudy, J. – Sulíková, R. – Lašáková, A. – Fratričová, J. – Mitková, Ľ. : Manažment a organizačné správanie, MV Wissenschaft, Münster, 2013

Rudy, J. – Sulíková, R. – Lašáková, A. – Fratričová, J. – Mitková, Ľ. : Organizačné správanie, UK Bratislava, 2013

#### Languages necessary to complete the course:

Slovak, English

Notes:								
Past grade distribution Total number of evaluated students: 105								
A	ABS	В	С	D	Е	FX		
99,05	0,0	0,0	0,95	0,0	0,0	0,0		
Lecturers: prof. Ing. Ján Rudy, PhD.								
<b>Last change:</b> 02.06.2015								
Approved by:								

University: Comenius University in Bratislava								
Faculty: Faculty of Management								
Course ID: FM.KIS/024P	Ourse ID: Course title: M.KIS/024P/09 Management Information Systems							
Number of l per week:	vities: course							
Number of ci	redits: 8							
Recommende	ed semester: 3	., 4						
<b>Educational</b>	level: III.							
Prerequisites	•							
Course requi	rements:							
Learning out	comes:							
Class syllabu	s:							
Recommende	ed literature:							
Languages necessary to complete the course:								
Notes:	Notes:							
Past grade distribution Total number of evaluated students: 9								
A ABS B C D E FX								
88,89 0,0 11,11 0,0 0,0 0,0 0,0								
Lecturers:				•				
Last change:								
Approved by:								

University: Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title: Managerial Ethics

**Educational activities: Type of activities:** lecture

**Number of hours:** 

per week: per level/semester: 32s Form of the course: on-site learning

**Number of credits: 8** 

**Recommended semester: 3.** 

**Educational level: III.** 

**Prerequisites:** 

#### **Recommended prerequisites:**

None.

#### **Course requirements:**

Written semestral thesis on the topic that analyses the ethical aspect of the issue related to the habnilitation thesis.

Scale of assessment (preliminary/final): 100/0

#### **Learning outcomes:**

Students will be able to identify the ethical aspect of the problematics that they are researching within their habilitation thesis and will be able to apply it into the scietifc solution of the analyzed issues.

#### Class syllabus:

- 1. Managerial ethics as one of the theoretical assumptions of the manager
- 2. The significance of the manager for the ethics development
- 3. Application of ethical theories into the managerial praxis
- 4. Stakeholders theory, corporate social responsibility, corporate citizenship
- 5. The program of the UN Global Compact
- 6. Ethical decision-making models
- 7. Prerequisites for implementation of ethics into the company: ethical leadership, building trust, motivation, power
- 8. Ethics as a part of the management: institutionalization of ethics into the organizational culture
- 9. Analysis of forms of institutionalization of ethics within the organizational culture

#### **Recommended literature:**

CRANE A. & MATTEN, D. (2010). Business Ethics: Managing Corporate Citizenship and Sustainability in the Age of Globalization. Oxford: Oxford University Press.

LAŠÁKOVÁ, A. & REMIŠOVÁ, A. (2015). Unethical leadership: Current theoretical trends and conceptualization. Procedia Economics and Finance, 34, pp. 319–328.

TREVINO, L. K., HARTMAN, L. P. & BROWN, M. (2000). Moral person and moral manager: How executives develop a reputation for ethical leadership. In: California Management Review, 42(4), pp. 128–142.

WEAVER, G. R. & TREVINO, L. K. (1999). Compliance and values-oriented ethics programs: influences on employees' attitudes and behaviour, Business Ethics Quarterly, Vol, 9, No. 2, pp. 315–335.

TREVINO, L. K., WEAVER, G. R. & BROWN, M. E. (2008). It's lovely at the top: hierarchical levels, identities, and perceptions of organizational ethics. Business Ethics Quarterly, Vol. 18, No. 2, pp. 233–252.

TREVINO, L. K. (1986). Ethical decision making in organizations: a person-situation interactionist model. Academy of Management Review, vol. 11, No. 3, pp. 601–617.

# Languages necessary to complete the course:

Slovak, English

#### **Notes:**

## Past grade distribution

Total number of evaluated students: 16

l	A	ABS	В	С	D	Е	FX
	93,75	0,0	6,25	0,0	0,0	0,0	0,0

Lecturers: prof. PhDr. Anna Remišová, CSc.

Last change: 22.02.2021

University: Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title: Market Research

**Educational activities:** 

Type of activities: Number of hours:

per week: per level/semester: Form of the course: on-site learning

**Number of credits:** 8

Recommended semester: 3., 4..

**Educational level: III.** 

# **Prerequisites:**

#### **Course requirements:**

To obtain assessment and must be obtained at least 91 points, to obtain evaluations of at least 81 points B, C for the evaluation of at least 73 points for the evaluation of at least 66 points D and E on the evaluation of at least 60 points.

#### **Learning outcomes:**

Graduates of the course will receive the ability to plan and implement the process of defining the marketing research and providing information for decision making in marketing management with reference to its practical consequences, will be able to identify and exploit specific data collection methods, conduct and implement data collection process, analyze the results, and distribute knowledge exchange them so that they can effect decisions.

### Class syllabus:

- 1 Market research basic characteristics.
- 2 Role and types of marketing research.
- 3 The process of marketing research.
- 4 Secondary research.
- 5 Methods of collecting primary data.
- 6 Sampling.
- 7 Editing data.
- 8 Use of statistical methods in data analysis. Data Minig.
- 9 Presentation of the results of marketing research.
- 10 media research and advertising research.
- 11 research purchasing behavior.
- 12 New technologies and approaches in marketing research.
- 13 Specifics of marketing research in the international market environment.

#### **Recommended literature:**

KOZEL, R. – MYNÁŘOVÁ, L. – SVOBODOVÁ, H.: Moderní metody a techniky marketingového výzkumu. Praha: Grada, 2011.

MALHOTRA, K. N.: Marketing Research. An applied orientation. New Jersey: Prentice Hall, 2010.

SCHMIDT, M. J. – HOLLENSEN S.: Marketing Research an International Approach. Essex: Prentice Hall, 2006.

# Languages necessary to complete the course:

Slovak, English

**Notes:** 

# Past grade distribution

Total number of evaluated students: 14

A	ABS	В	С	D	Е	FX
85,71	0,0	0,0	14,29	0,0	0,0	0,0

Lecturers: prof. Mgr. Peter Štarchoň, PhD.

**Last change:** 02.06.2015

**University:** Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title: FM.KMk/014P/09 Marketing

**Educational activities:** 

Type of activities: Number of hours:

per week: per level/semester: Form of the course: on-site learning

**Number of credits: 8** 

**Recommended semester:** 3., 4..

**Educational level: III.** 

#### **Prerequisites:**

#### **Course requirements:**

To obtain assessment and must be obtained at least 91 points, to obtain evaluations of at least 81 points B, C for the evaluation of at least 73 points for the evaluation of at least 66 points D and E on the evaluation of at least 60 points.

#### **Learning outcomes:**

In addition to acquisition of theoretical knowledge doctoral students acquire the ability to analyze and understand changes in the market environment with their practical consequences of partial functional marketing strategies as well as in the context of re-defining the basic postulates of marketing in terms of the interconnection of the organization and its customers.

#### Class syllabus:

Marketing in the "new" market environment.

- 2 Transformation in marketing philosophy.
- 3 Flexible marketing strategies.
- 4 Holistic marketing.
- 5 Managing profitable customer relationships.
- 6 Current trends in marketing new media and technology.
- 7 Current trends in marketing and alternative marketing approaches.
- 8 Relationship marketing company.

#### **Recommended literature:**

ARMSTRONG, G. – KOTLER, P.: Marketing. An Introduction. 8th Edition. Upper Saddly River: Pearson Prentice Hall, 2007. ISBN 0-13-186591-9

BARKER, M. – BARKER, D. – BORMANN, N. – NEHER, K.: Social Media Marketing. A Strategic Approach. South-Western, Cengage Learning, 2013. ISBN 978-1-133-58927-3

HESKOVÁ, M. – ŠTARCHOŇ, P.: Marketingová komunikace a moderní trendy v marketingu. Praha: Oeconomica, 2009. ISBN 978-80-245-1520-5

KOTLER, P. – KELLER, K. L. – BRADY, M. – GOODMAN, M. – HANSEN, T.: Marketing Management. Harlow: Pearson Education Limited, 2012. ISBN 978-0-273-7461-3

ŠTARCHOŇ, P. – FALTYS, J. – DZUGASOVÁ, J.: Priamy marketing. Alebo Priama cesta ako si získať a udržať zákazníka. Bratislava: Direct Marketing Beta, 2004. ISBN 80-969078-5-9

ZYMAN, S.: Konec marketingu jak jsme jej doposud znali. Praha: Management Press, 2005. ISBN 80-7261-134-8

# Languages necessary to complete the course:

Slovak, English

**Notes:** 

# Past grade distribution

Total number of evaluated students: 10

A	ABS	В	С	D	Е	FX
80,0	0,0	20,0	0,0	0,0	0,0	0,0

Lecturers: prof. Mgr. Peter Štarchoň, PhD.

**Last change:** 02.06.2015

**University:** Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title:

FM.KMk/015P/09 Marketing Management

**Educational activities:** 

Type of activities: Number of hours:

per week: per level/semester: Form of the course: on-site learning

**Number of credits: 8** 

Recommended semester: 3., 4..

**Educational level: III.** 

**Prerequisites:** 

### **Course requirements:**

30 percent in class work

70 percent final test

### **Learning outcomes:**

#### Class syllabus:

- 1 New Trends in Marketing Management (lovemarks, experiential marketing, situational marketing, holistic marketing, customer relationship marketing) on the example of companies and organizations from practice. A critique of the application of the irrational extent or content of image marketing activities.
- 2 The procedures used in the analysis of the market, the importance of measuring the cost of customer acquisition, comparing the cost of their maintenance, the estimate of lost customers, calculate customer satisfaction index, and so on.
- 3 The importance of the implementation process of customer relationship management for organizations and companies in the current market environment. Nature of these processes, their components and the application of the corporate practice at home and abroad.
- 4 Elements product strategy "dominant" in the marketing strategies of companies currently. The importance of the building market brand position in the current market environment. The role of design, packaging, style ... in the process of product strategy in the current market environment.
- 5 Critical analysis of approaches to pricing strategies of firms currently. Pricing practices of companies currently, discounts, price differentiation and the like.
- 6 Distribution Policy firms on the threshold of the third millennium. Changes in distribution channels. Physical distribution currently.
- 7 Integrated marketing communication and its focus. The combination of elements with respect to their effect on the recipients of the message at the current stage of market development.
- 8 Options, respectively. prognosis of various forms of physical store sales to telemarketing, emarketing, doorstep selling, ...
- 9 The necessity of measuring marketing activities at present. Indicators to measure the effectiveness of marketing activities.

### **Recommended literature:**

- 1. BARTÁKOVÁ, Gabriela a kolektív. 2007. Marketing manažment II ako v súčasnom trhovom prostredí postupovať. Bratislava : 228 s.r.o., 2007. ISBN 978-80-969856-1-6
- 2. KOTLER, P. 2010. Chaotika: Manažment a marketing firiem v turbulentných časoch. Bratislava: Eastone Books, 2010. ISBN 978-80-8109-114-8
- 3. KOTLER, P. KELLER, K. L. BRADY, M. GOODMAN, M. HANSEN, T. 2012. Marketing management. Harlow: Pearson Education, 2012. ISBN 978-0-273-74361-3
- 4. PAJTINKOVÁ BARTÁKOVÁ, G. GUBÍNIOVÁ, K. 2012. Udržateľný marketingový manažment. Trenčín : Inštitút aplikovaného manažmentu, 2012. ISBN 978–80–89600–08–3

# Languages necessary to complete the course:

Slovak

### **Notes:**

# Past grade distribution

Total number of evaluated students: 4

A	ABS	В	С	D	Е	FX
100,0	0,0	0,0	0,0	0,0	0,0	0,0

Lecturers: doc. Ing. Gabriela Pajtinková Bartáková, PhD.

Last change: 02.06.2015

University: Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title:

FM.KMk/019P/09 Non-profit Marketing

**Educational activities:** 

Type of activities: Number of hours:

per week: per level/semester: Form of the course: on-site learning

**Number of credits: 8** 

**Recommended semester:** 3., 4..

**Educational level: III.** 

# **Prerequisites:**

### **Course requirements:**

To obtain assessment and must be obtained

at least 91 points, to obtain evaluations of at least 81 points B, C rating on at least 73 points, the evaluation of at least 66 points D and E on the evaluation of at least 60 points.

### **Learning outcomes:**

This course covers the principles of planning, execution and assessment of strategic marketing in nonprofit organizations.

# Class syllabus:

Overview of nonprofit

management; definitions of marketing;

marketing as a general business practice.

Increasing importance of

marketing in the nonprofit sector; changing

behavior; consumer-centered approach;

structural implications of incorporating

marketing activities.

Application of marketing knowledge

to fundraising, volunteer management and

board governance; marketing and information

technology.

### **Recommended literature:**

[1] BARTÁKOVÁ, G. – CIBÁKOVÁ, V. – ŠTARCHOŇ, P. a kol. 2007: Základy marketingu. Bratislava: 228 s.r.o., 2007. ISBN 978-80-969588-3-2

[2] BLOOM P.N. – GUNDLACH, G.T. 2013: Handbook od Marketing and Society. New York: Hill and Wang, 2013. ISBN 0-7619-1626-1

[3] MAJDÚCHOVÁ, H. a kol. 2007: Neziskové organizácie. Bratislava: Sprint, 2007. ISBN 80-88848-59-8

[4] GOLDGERG, E.M. – FISCHBEIM, M. – MIDDLESTADT, E.S. 2015: Social Marketing, Theoretical and Practical Perspectives. New Yersey: Lawrence Erlbaum Associates Publishers, 2015

[5] Aktuálne zákony o súkromných neziskových organizáciách  Languages necessary to complete the course:  Slovak, English						
Past grade d Total numbe	<b>istribution</b> r of evaluated s	tudents: 7				
A	ABS	В	С	D	Е	FX
100,0	0,0	0,0	0,0	0,0	0,0	0,0
Lecturers: d	oc. Ing. Mgr. Ľ	ubomíra Strážo	ovská, PhD.		<u> </u>	<u>!</u>
Last change	: 24.02.2019					
Approved by	y:					

University: Comenius University in Bratislava Faculty: Faculty of Management **Course ID: Course title:** FM.KSP/016P/16 **Operations Management Educational activities:** Type of activities: seminar **Number of hours:** per week: per level/semester: 32s Form of the course: on-site learning **Number of credits: 8 Recommended semester: Educational level: III. Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 2 Α ABS В  $\mathbf{C}$ D E FX 100,0 0,0 0,0 0,0 0,0 0,0 0,0 Lecturers: doc. Ing. Milan Fekete, PhD. Last change: Approved by:

**University:** Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title:

FM.KSP/022P/09 Process Management

**Educational activities:** 

Type of activities: seminar

**Number of hours:** 

per week: per level/semester: 32s Form of the course: on-site learning

Number of credits: 8

**Recommended semester:** 3., 4..

**Educational level: III.** 

### **Prerequisites:**

#### **Course requirements:**

Final evaluation 100%. The overall evaluation is in accordance with the faculty evaluation system: A = 91-100%; B = 81-90%; C = 73-80%; D = 66-72%; E = 65-60%; F = 0-59% points.

### **Learning outcomes:**

- Understanding the nature of process management, its importance and relevance to the management of enterprises in current environment and orientation in the context of foundation and areas of development of process management theory as well as in current trends in process management.
- Knowledge in the areas of process management principles, techniques and tools used in process management.

### Class syllabus:

- 1. Basic concepts related to process management
- 2. Process management and its principles
- 3. Business processes and their identification
- 4. Process analysis, typology of processes and creation of process maps
- 5. Possibilities of process visualization and optimalization
- 6. Process tools, IT support and software solutions
- 7. Process management implementation
- 8. Methods and concepts based on process management principles
- 9. Current trends in process management

### **Recommended literature:**

- [1] PAPULOVÁ, Z., PAPULA, J., OBORILOVÁ, A. Procesný manažment: ucelený pohľad na koncepciu procesného manažmentu. Bratislava: Kartprint, 2014.
- [2] BOROVSKÝ, J. Manažment zmien: cesta k rastu konkurencieschopnosti. Bratislava: Eurounion, 2005.
- [3] HAMMER, M., CHAMPY, J. Reengineering radikální proměna firmy: Manifest revoluce v podnikání. Praha: Management Press, 1995.

### Languages necessary to complete the course:

Slovak, English

Notes:

Past grade distribution						
Total number	r of evaluated s	students: 1				
A	ABS	В	C	D	E	FX
100,0	0,0	0,0	0,0	0,0	0,0	0,0
Lecturers: d	oc. Mgr. Zuzar	a Papulová, P	hD.			
<b>Last change:</b> 12.02.2016						
Approved by	Approved by:					

**University:** Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title:

FM.KSP/016P/09 Production Management and Operations Management

**Educational activities:** 

Type of activities: Number of hours:

per week: per level/semester: Form of the course: on-site learning

**Number of credits: 8** 

Recommended semester: 3., 4..

**Educational level: III.** 

**Prerequisites:** 

### **Recommended prerequisites:**

Basic management course I, II

### **Course requirements:**

Evaluation during semester 40 %. Evaluation in the exam period 60 %.

### **Learning outcomes:**

The goal of the Operations management course is to obtain the basic knowledge about the effective management of processes regarding transformation of the inputs into outputs, and corresponding operations within these processes, and the value creation and addition to the inputs in producing the goods or providing services. The effective management of transformation processes and operations and value creation will be explained based on the principles and applied tools of lean management and lean logistics concepts. Both manufacturing and service companies are a subject of the research.

### Class syllabus:

- 1. Characteristics of Operations Management and Effective Production System
- 2. Characteristics of Lean Management
- 3. Process Management in Capacity Shortage
- 4. Process Management in Capacity Excess
- 5. Process Improvement through Target Condition
- 6. Tolls for Process Improvement and Problem Solving
- 7. Inventory Management and Pull System
- 8. Characteristics of the Design for Operational Excellence
- 9. Creating the Culture of Continuous Improvement and Engaged Workforce

#### **Recommended literature:**

- 1. HILL, A. HILL, T.: Operations management. Third Edition. Palgrave Macmillan. USA. 778 p. 2012. ISBN 978-0-230-36290-1.
- 2. TAYLOR, David BRUNT, David: Manufacturing Operations and Supply Chain Management. 2001. ISBN 1-86152-604-0.
- 3. CHASE, R., B. JACOBS, F., R. AQUILANO, N., J.: Operations Management for Competitive Advantage. The McGraw-Hill/Irwin Series. 11th edition, 2006, ISBN 0-07-111552-8.

Languages n	Languages necessary to complete the course:					
Notes:						
Past grade d Total numbe	<b>istribution</b> r of evaluated s	tudents: 0				
A	ABS	В	С	D	Е	FX
0,0	0,0	0,0	0,0	0,0	0,0	0,0
Lecturers: d	oc. Ing. Milan I	Fekete, PhD.				
Last change	: 02.06.2015					
Approved by	v:					

University: Comenius University in Bratislava

Faculty: Faculty of Management

Course ID:
FM.KIS/MP\_P/10
Course title:
Project Management

Educational activities:
Type of activities: course
Number of hours:
per week: 32 per level/semester: 448
Form of the course: on-site learning

Number of credits: 8

Recommended semester:
Educational level: III.

Prerequisites:

# Course requirements:

Scale of assessment (preliminary/final): during semester: 100% at the end of semester

(examination period): 0%

#### **Learning outcomes:**

Students will learn the theory and study cases from practice of project management. Further they learn how managers plan and control operations and processes within organisation to achieve goals through proper methodologies.

### Class syllabus:

Project management techniques, basic concepts of business processes and strategies, methodology and strategies - measurability of key precesses, relationship between processes and tools and their use to achieve process efficiency, modern PM integrated processes, flow change management, culture to support management, management support tools ERP, CRM, Integration processes, trends and use cases, Prince2, PMBoK, CPMM (Cornell) and other methodologies.

#### **Recommended literature:**

Sabol T., Macej P.: Projektový manažment, TU Košice, 2001

Kerzner H.: Applied Project Management, by John Wiley, 2000

Berkun, Scott (2005). Art of Project Management. Cambridge, MA: O'Reilly Media. ISBN 0-596-00786-8

Project Management Institute (2003). A Guide To The Project Management Body Of Knowledge, 3rd ed., Project Management Institute. ISBN 1-930699-45-X

Mantel, Samuel J., Meredith, Jack R., Shafer, Scott M., & Sutton, Margaret M.3rd edition (2008). Project Management in Practice. NJ, USA: John Wiley & Sons

# Languages necessary to complete the course:

Notes:

Past grade distribution Total number of evaluated students: 22						
A	ABS	В	С	D	Е	FX
100,0	0,0	0,0	0,0	0,0	0,0	0,0
Lecturers: pr	of. RNDr. Mic	chal Greguš, Pl	nD.			
Last change: 11.02.2021						
Approved by	Approved by:					

University: Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title:

FM.KSP/015P/09 Project Management

**Educational activities: Type of activities:** seminar

**Number of hours:** 

per week: per level/semester: 32s Form of the course: on-site learning

**Number of credits: 8** 

**Recommended semester:** 3., 4..

**Educational level:** III.

**Prerequisites:** 

**Course requirements:** 

Scale of assessment (preliminary/final): 60%/40%

### **Learning outcomes:**

### Class syllabus:

- 01 Projects in the new environment
- 02 Overview of project management methodologies
- 03 PRINCE 2
- 04 Project Portfolio Management
- 05 Project Office
- 06 Strategic aspects multiproject management
- 07 Evaluation of project management maturity
- 08 Specifics of the project management team
- 09 Specifics projects research projects, Euro projects
- 10 Advice and consulting projects
- 11 IT / software projects

### **Recommended literature:**

Papula, J.:Strategický manažment projektov. Pagoda, 2012

### Languages necessary to complete the course:

### **Notes:**

### Past grade distribution

Total number of evaluated students: 16

A	ABS	В	С	D	Е	FX
100,0	0,0	0,0	0,0	0,0	0,0	0,0

Lecturers: prof. RNDr. Michal Greguš, PhD., doc. Ing. Ján Papula, PhD., Ing. Peter Balco, PhD.

Last change: 02.06.2015

Approved by:

University: Comenius University in Bratislava Faculty: Faculty of Management Course title: **Course ID:** FM/002P/18 Publications, participation in conferences, teaching, projects solving etc. **Educational activities: Type of activities: Number of hours:** per week: per level/semester: Form of the course: on-site learning, combined **Number of credits: 153 Recommended semester: Educational level: III. Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 32 C **ABS** В D E FX Α 53,13 0,0 46,88 0,0 0,0 0,0 0,0 Lecturers: Mgr. Andrea Studeničová Last change: Approved by:

University: Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title:

FM.KEF/265P/16 Research Methodology and Paper Writing

**Educational activities:** 

Type of activities: seminar

**Number of hours:** 

per week: per level/semester: 32s Form of the course: on-site learning

Number of credits: 8

**Recommended semester:** 1.

**Educational level:** III.

### **Prerequisites:**

#### **Course requirements:**

Individual and group assignment and essays during the term, preparation of the scientific paper for the impact journal.

### **Learning outcomes:**

Course contains following elements:

- (i) strategy and techniques of interdisciplinary research and collaboration
- (ii) production of draft paper for impact factor journal
- (iii) online tutoring.

### Class syllabus:

- 1. Methodological plurarism and research methodology
- 2. Individual and collective research project
- 3. Principles of interdisciplinary research in management
- 4. Principles of collaborative research in management
- 5. My first research paper: Technique of writing
- 6. My first research paper: Publication strategy

### **Recommended literature:**

Poteete, A., Janssen, M., Ostrom, E., 2010, Working together: collective action, the commons, and multiple methods in practice, chapter 1, pp. 3-27, Princeton University Press, Princeton, NJ T. Kotze 2007: Guidelines on writing quantitative academic article

### Languages necessary to complete the course:

**English** 

#### Notes:

Active knowledge of English, outline of the paper (title, problem identification, paper objective, hypothesis or 1 research question) - max one page font 12 double spacing submitted 10 days prior the course.

Past grade distribution						
Total number of evaluated students: 36						
A	ABS	В	С	D	E	FX
88,89	0,0	8,33	0,0	2,78	0,0	0,0

Lecturers: doc. Mgr. Veronika Gežík, PhD., prof. Ing. Natalia Kryvinska, PhD.

**Last change:** 05.06.2016

**University:** Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title:

FM.KEF/265P/17 Research Methodology and Paper Writing

**Educational activities:** 

Type of activities: seminar

**Number of hours:** 

per week: per level/semester: 32s Form of the course: on-site learning

Number of credits: 8

Recommended semester: 2.

**Educational level: III.** 

### **Prerequisites:**

#### **Course requirements:**

Individual and group assignment and essays during the term, preparation of the scientific paper for the impact journal.

### **Learning outcomes:**

Course contains following elements:

- (i) strategy and techniques of interdisciplinary research and collaboration
- (ii) production of draft paper for impact factor journal
- (iii) online tutoring.

### Class syllabus:

- 1. Methodological plurarism and research methodology
- 2. Individual and collective research project
- 3. Principles of interdisciplinary research in management
- 4. Principles of collaborative research in management
- 5. My first research paper: Technique of writing
- 6. My first research paper: Publication strategy

### **Recommended literature:**

Poteete, A., Janssen, M., Ostrom, E., 2010, Working together: collective action, the commons, and multiple methods in practice, chapter 1, pp. 3-27, Princeton University Press, Princeton, NJ T. Kotze 2007: Guidelines on writing quantitative academic article

### Languages necessary to complete the course:

**English** 

#### Notes:

Active knowledge of English, outline of the paper (title, problem identification, paper objective, hypothesis or 1 research question) - max one page font 12 double spacing submitted 10 days prior the course.

Past grade distribution						
Total number of evaluated students: 27						
A	ABS	В	С	D	Е	FX
85,19	0,0	7,41	0,0	7,41	0,0	0,0

Lecturers: doc. Mgr. Veronika Gežík, PhD., prof. Ing. Natalia Kryvinska, PhD.

**Last change:** 11.09.2017

**University:** Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title:

FM.KSP/007P/09 Small and Medium Size Companies

**Educational activities:** 

Type of activities: seminar

**Number of hours:** 

per week: per level/semester: 32s Form of the course: on-site learning

**Number of credits:** 8

**Recommended semester:** 3., 4..

**Educational level: III.** 

### **Prerequisites:**

#### **Course requirements:**

Evaluation in the exam period 100%. The overall evaluation is in accordance with the faculty evaluation system: A = 91-100%; B = 81~90%; C = 73-80%; D = 66-72%; E = 65-60%; F = 0-59% points.

### **Learning outcomes:**

To obtain new knowledge and extent existing one as far as the latest entrepreneurship theories are and SME management. To obtain specific knowledge from analysis of the entrepreneurship in Slovakia in comparison to surrounding economies and benchmark states.

### Class syllabus:

- 1. Small and medium size companies and entrepreneurship: definition and measurement of entrepreneurial process
- a/ new venture and nascent entrepreneurs
- b/ new entrepreneurs
- c/ established entrepreneurs
- d/ discontinuation of entrepreneurship and restarted entrepreneurs
- 2. The basoc theories of SME-s and societes
- 3. Creation of entrepreneurial SME
- a/ successful SME strategies
- b/ Start-ups
- c/Buying an existing business its value measurement
- 4. SME financing according to business cycle phases
- a/ SME financing theories
- b/ debt financing
- c/ venture capital financing
- d/SME support financing programs

### **Recommended literature:**

[1] PILKOVÁ, A., KOVAČIČOVÁ, Z., HOLIENKA, M., REHÁK, J. Podnikanie na Slovensku: vysoká aktivita, nízke rozvojové ašpirácie. Bratislava: Univerzita Komenského, Fakulta managementu, 2012. ISBN 978-80-223-2823-4.

- [2] PILKOVÁ, A., HOLIENKA, M., KOVAČIČOVÁ, Z., REHÁK, J., PEŠOUT, I. Podnikanie na Slovensku: nadpriemerná podnikateľská aktivita v podpriemernom podnikateľskom prostredí. Bratislava: Univerzita Komenského v Bratislave, Fakulta managementu, 2013. ISBN 978-80-223-3481-5.
- [3] PILKOVÁ, A., HOLIENKA, M., KOVAČIČOVÁ, Z., REHÁK, J. Podnikanie na Slovensku: aktivita, inkluzivita, prostredie. Bratislava: Univerzita Komenského v Bratislave, Fakulta managementu, 2014. ISBN 978-80-223-3756-4.
- [4] PILKOVÁ, A., HOLIENKA, M., REHÁK, J., KOVAČIČOVÁ, Z. Podnikateľská aktivita a prostredie na Slovensku. Bratislava: Kartprint, 2015. 978-80-223-4012-0.
- [5] PARKER, S. C. The economics of entrepreneurship. Cambridge University Press, 2009. ISBN 978-0-521-89960-4.

# Languages necessary to complete the course:

Slovak, English

#### **Notes:**

### Past grade distribution

Total number of evaluated students: 7

A	ABS	В	С	D	Е	FX
85,71	0,0	14,29	0,0	0,0	0,0	0,0

Lecturers: prof. Ing. Anna Pilková, PhD., MBA

**Last change:** 12.02.2016

University: Comenius University in Bratislava Faculty: Faculty of Management **Course ID: Course title:** FM.KIS/057P/09 Strategic Information Systems **Educational activities:** Type of activities: course **Number of hours:** per week: 32 per level/semester: 448 Form of the course: on-site learning **Number of credits: 8** Recommended semester: 3., 4.. **Educational level:** III. **Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 6 Α ABS В C D E FX 100,0 0,0 0,0 0,0 0,0 0,0 0,0 **Lecturers:** Last change: Approved by:

University: Comenius University in Bratislava

Faculty: Faculty of Management

Course ID: Course title:

FM.KSP/033P/09 Strategic Management

**Educational activities:** 

Type of activities: seminar

**Number of hours:** 

per week: per level/semester: 32s Form of the course: on-site learning

**Number of credits: 8** 

**Recommended semester:** 3., 4..

**Educational level: III.** 

### **Prerequisites:**

#### **Course requirements:**

Evaluation in the exam period 100%

### **Learning outcomes:**

Advancement of knowledge about strategy and strategic management development. Showing the specifics of strategic thinking and the possibilities of its development and application in strategy creation. View on strategic management as a process and methodological apparatus which provides theoretical background for each of its phases.

#### Class syllabus:

- 1. Strategy as a critical factor of success of organizations
- 2. Strategic thinking of managers
- 3. Development of strategy theory, basic approaches and directions of theory development
- 4. Exploring factors of macroenvironment as a basis for strategy development
- 5. Exploring subjects of microenvironment and their action
- 6. Examination of the internal environment and position in the external environment
- 7. Analytical and synthetic techniques and the creation of competitive strategy
- 8. General strategy and portfolio analyses
- 9. Strategy implementation
- 10. Strategic control
- 11. Specifics of strategic management of organizations of different types and orientations

### **Recommended literature:**

HITT,M.A, IRELAND, R.D., HOSKISSON, R.E.: Strategic Management. Competitiveness and Globalization. Thompson, South-Western, 2005

THOMSON, J.L.: Strategic Management. Thompson. Fourth edition, London 2001

PAPULA, J. – PAPULOVÁ, Z.: Approaches to Strategy: Experiences of Slovak enterprises.

Proceedings of Annual Paris Business and Social Science Research, Melbourne: World Business Institute, 2013 [online]

PAPULOVÁ, Z.: The Significance of Vision and Mission Development for Enterprises in Slovak Republic. JOEBM 2014 Vol.2(1): 12-16 ISSN: 2301-3567 [online]

### Languages necessary to complete the course:

Slovak, English						
Notes:						
Past grade distribution Total number of evaluated students: 19						
A	ABS	В	С	D	Е	FX
94,74	0,0	5,26	0,0	0,0	0,0	0,0
Lecturers: prof. Ing. Jozef Papula, PhD.						
Last change: 02.06.2015						
Approved by	:					

University: Comenius University in Bratislava Faculty: Faculty of Management **Course ID:** Course title: FM.KEF/012P/09 Tax systems **Educational activities: Type of activities: Number of hours:** per week: per level/semester: Form of the course: on-site learning Number of credits: 8 Recommended semester: 3., 4.. **Educational level: III. Prerequisites: Course requirements: Learning outcomes:** Class syllabus: 1. History of taxation 2. History of tax system in SR 3. Characteristics of tax system in SR 4. Definition, concept, division and classification of taxes 5. Indirect taxes. VAT 6. Indirect taxes, consumption tax 7. System of tax administration 8. Goals of taxation, function of public finance 9. Tax principles, optimal taxation, tax justice 10. Tax influence on economic behaviour and decision-making of businesses 11 Tax harmonization in EU **Recommended literature:** 1. Bojňanský, J. a kol.: Dane podnikateľských subjektov, 2010, VES SPU 2. Široký, J.: Dane v Europské unii. 2.vyd. Linde Praha, a s. 2007. 3. Harumová, A. - Kubátová, K.: Dane podnikateľských subjektov. 1. vyd. Bratislava: Poradca podnikateľa, 2006 4. Zákon č. 511/1992 Zb. o správe daní a poplatkov a o zmenách v sústave územných finančných orgánov v znení neskorších predpisov 5. Zákon č. 222/2004 Z. z. o dani z pridanej hodnoty v znení neskorších predpisov 6. Zákony o spotrebných daniach v platnom znení. Languages necessary to complete the course:

- V I

Notes:

Past grade distribution Total number of evaluated students: 8						
A	ABS	В	С	D	Е	FX
100,0	0,0	0,0	0,0	0,0	0,0	0,0
Lecturers: de	oc. Ing. Jana K	ajanová, PhD.				
<b>Last change:</b> 08.02.2018						
Approved by	Approved by:					

University: Comenius University in Bratislava Faculty: Faculty of Management Course title: **Course ID:** FM.KMn/064P/10 Trends in Individual Management Areas **Educational activities: Type of activities: Number of hours:** per week: per level/semester: Form of the course: on-site learning **Number of credits: 8** Recommended semester: 4. **Educational level: III. Prerequisites: Course requirements: Learning outcomes:** Class syllabus: **Recommended literature:** Languages necessary to complete the course: **Notes:** Past grade distribution Total number of evaluated students: 38 Α ABS В C D E FX 86,84 0,0 10,53 2,63 0,0 0,0 0,0 **Lecturers:** Last change: 02.06.2015 Approved by:

# STATE EXAM DESCRIPTION

University: Comenius University in Bratislava					
Faculty: Faculty of Manageme	nt				
Course ID:  FM/O3/11  Course title: dissertation Thesis Defence					
Number of credits: 30					
Educational level: III.					
State exam syllabus:					
Last change:					
Approved by:	Approved by:				